

County & Schools Joint Meeting

December 4, 2018



Overview and Purpose of Meeting

Agenda

December 4, 2018

Joint Meeting – Board of Supervisors and School Board

Overview and Purpose of Meeting – Sheila Noll and James E. Richardson

Introduction and Overview of County Public Safety Initiative – Neil Morgan

Strategic Plan Update – Victor Shandor

Student Experiences - Stephanie Guy

Presentation of FY2018 Comprehensive Annual Financial Report – Theresa Owens to Introduce Krista Edoff, Audit Partner with the firm of Cherry Bekaert, LLP.

Break

Finance Update – Vivian McGettigan and Bill Bowen

Health Care and Munis Update – Dave Gorwitz and Jim Carroll

Operations/CIP Update – Mark Bellamy and Carl James

Introductions and Overview of County Public Safety Initiative

Adopted Priorities

1. Exemplary Public Safety
2. Quality Educational Opportunities
3. Excellent Customer Service
4. Quality Economic Development
5. Effective Outstanding Communications and Civic Engagement
6. Environmental Stewardship

Budget Priorities – Last Three Years

- ✓ Schools
- ✓ Customer Service
- ✓ Public Safety
 - Staffing
 - Equipment
 - Facilities

Operating Budget's Emphasis on Public Safety

Sheriff's Office:

- 7 new uniformed deputies (110.5 to 117.5)
 - ❖ Includes 2 SROs for middle schools
- New mobile data terminals & body camera software for deputies and their vehicles
- Maintained competitive wage & benefits in very tight labor market
- BOS has directed design of a new modern law enforcement building – FY2020

Operating Budget's Emphasis on Public Safety

Fire & Life Safety:

- 13.5 new firefighters/paramedics (143 to 156.5)
- First time - mobile data terminals
- Replacement of fire trucks and ambulances
- Fire Station #1 under construction
- Maintained competitive wage & benefits in very tight labor market
- BOS has directed design of an upgraded FLS headquarters facility and Emergency Operations Center – Next CIP

Operating Budget's Emphasis on Public Safety

Emergency Communications:

- 3.5 new tele-communicators (41.5 to 45)
- On-going upgrade of 800 mhz radio system
- Maintained competitive wage & benefits in very tight labor market
- BOS has directed that the CIP include additional investments in the system including replacement of hand-held emergency radios

Strategic Update

Strategic Update

OUR MISSION



The mission of the York County School Division is to ***engage all students*** in acquiring the skills and knowledge needed to make productive contributions in the world.



1

STUDENT ACHIEVEMENT

York County students will consistently demonstrate growth and excellence in the skills and knowledge needed to be productive citizens.

2

STUDENT EXPERIENCES

The York County School Division will engage all students in rigorous educational experiences.

3

STAFF SUPPORT

The York County School Division will recruit, hire, retain and support a diverse staff that meets our highest standards.

4

SCHOOL CULTURE

The York County School Division will foster effective partnerships with families and our community and promote positive relationships between and among staff, students and families.

5

OPERATIONAL STEWARDSHIP

The York County School Division will maintain efficient, effective, service-oriented operations that support student achievement in safe, secure environments.

GOAL 1: STUDENT ACHIEVEMENT



- 90 percent of all third grade students will be reading at or above grade level as measured by the Standards of Learning Grade Three Reading Research and Literature Assessment.
- By FY22, the gap between underrepresented student groups and the general population participating in the gifted education program will be reduced by 2.5%.
- By FY22, the gap between underrepresented student groups and the general population participating in Advanced Placement course enrollment will be reduced by 50%.



GOAL 2: STUDENT EXPERIENCES



- By FY22, all YCSD students will complete an internship, mentorship or job shadowing experience prior to graduation.
- By FY22, all schools will provide career awareness and exploration opportunities for students in designated grades at the elementary, middle and high school level.
- Increase the number of clubs at the elementary and middle school levels to increase exposure and interest in high-demand fields such as robotics, engineering, cyber-security, etc.



GOAL 3: STAFF SUPPORT



- Provide all staff a continuous cycle of high-quality, targeted professional development that aligns to the division's strategic plan and is supported by current and emerging research.
- The division will implement data-driven strategies to recruit and retain a diverse workforce.
- The division will evaluate employee working conditions annually and implement appropriate and targeted improvement plans based on data collected through working conditions surveys, standardized resignations forms, and optional exit interviews.



GOAL 4: SCHOOL CULTURE



- By August 2020, each school will develop cultural learning opportunities that help prepare our students to engage with the diverse populations in our local and global community.
- Staff will implement programs and protocols to reduce behavior referrals and out-of-school suspensions by FY22, with a focus on reducing exclusionary practices and disproportionality.



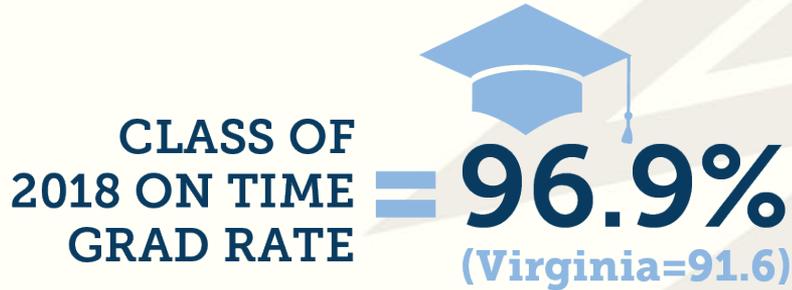
GOAL 5: OPERATIONAL STEWARDSHIP



- The division average class sizes will be at or below 20:1 for students in grades K-2 and 25:1 for students in grades 3-5, subject to available resources and factoring in special populations. The class size in core content courses at the secondary level will be below 30 students, subject to available resources.
- By FY20, YCSD will evaluate current access to contemporary and effective technology resources in order to support the use of technology in the classroom.



YCSD Highlights



YCSD Challenges

- National and state teacher shortage
- Changing student demographics
- Maintain competitive salaries for staff
- Reductions in state funding and increasing pressure on local government

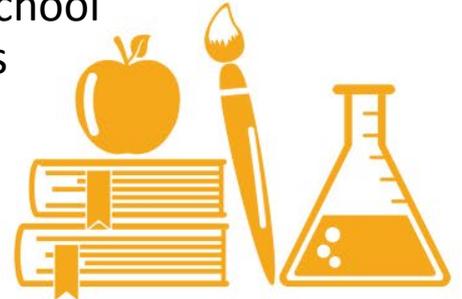
Student Experiences



GOAL 2: STUDENT EXPERIENCES



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- By FY22, all schools will provide career awareness and exploration opportunities for students in designated grades at the elementary, middle and high school level.
- Increase the number of clubs at the elementary and middle school levels to increase exposure and interest in high-demand fields such as robotics, engineering, cyber-security, etc.



Business Advisory Council

Business Advisory Timeline

- November 2017 - E³ & YCSD conducted SCAN
- May 2018 - CTE Snapshot / Profile of the Graduate
- September 2018 - Collective Commitments
- November 2018 – New Horizons tour

YCSD Strategic Plan



Focusing on our “Why”

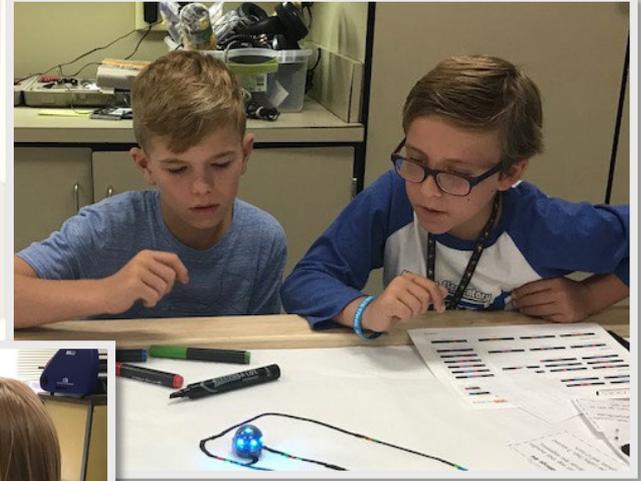
- To provide an opportunity for students to develop workplace readiness skills
- To support students interest in pursuing a specific career path

Business Advisory Work-to-Date

- Video Series
- Database
 - Class speakers
 - Career Fairs
 - Mentorships & Internships
- Defining Work-Related Experiences

Exposure to High Demand Career Fields - STEM

Makerspaces & Project Lead the Way



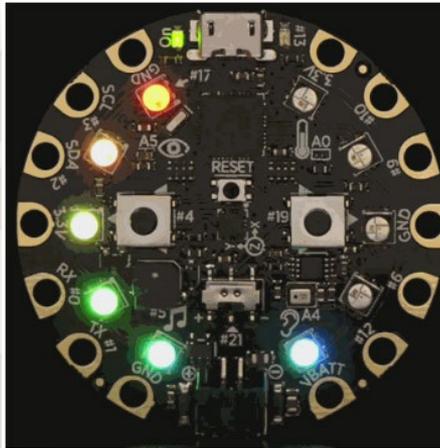
After-school Coding & Robotics Clubs

- Lego League State Championship
 - GBES, MVES & TMS
- International Sea Perch Competition
 - TMS



New Secondary Course Offerings

- Computer Science Discoveries
- Cybersecurity Fundamentals



Zweibrucken Exchange

Zweibrucken Exchange

Initiated in 1978 and continued without interruption through summer 2011



Zweibrucken Exchange

Renewed Interest

July 2018 – Meeting between county administrator, superintendent, BOS chair, & School Board chair

Shared Expectations

August 2018 – Marked-up copy of guidelines shared with county administrator
November 2018 – Zweibrucken contacts express agreement with guidelines

Planning & Logistics

November 2018- YCSD staff reached out to Zweibrucken contact to identify dates, numbers, & finalize program guidelines

Presentation of FY2018 Comprehensive Annual Financial Report

Presentation to
Board of
Supervisors and
Members of the
School Board

York County,
Virginia and York
County School
Division

December 4, 2018

Your guide forward



Table of Contents

Engagement Services

Overall Audit Results

Required Communications with Those
Charged with Governance



Engagement Services

Engagement Services

- ▶ You have engaged us to provide the following:
 - An audit of the FY 2018 financial statements including:
 - County
 - School Board
 - Economic Development Authority
 - Marquis Community Development Authority
 - A compliance audit of the:
 - County's compliance with the Auditor of Public Accounts' (APA) *Specifications for Audits of Counties, Cities and Towns*
 - County's major federal programs' compliance with the *Uniform Grant Guidance (Single Audit)*



A grayscale photograph of several stacks of papers and folders. The stacks are arranged in a row, with the leftmost stack being the most prominent and in focus. The papers are slightly fanned out, and metal binder rings are visible on the left side of the stacks. The background is blurred, showing more stacks of papers. A dark gray horizontal bar is overlaid across the middle of the image, containing the text "Overall Audit Results" in white.

Overall Audit Results

Service Deliverables

Audit Opinions:

- Our opinion on the 2018 financial statements is unmodified
- Emphasis of matter – implementation of new standard
- We noted no material weaknesses in internal control over financial reporting

Board Reporting:

- Nothing came to our attention where management did not comply with laws or regulations which noncompliance with could have a material effect on the financial statements, including the requirements of debt agreements



Required Communications

Required Communications

Accounting Policies

- Change in accounting policies - the application of existing policies was not changed during 2018
- The County and School Board implemented GASB Standard No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*; which required accounting for the liabilities for the Group Life Insurance Program, Health Insurance Credit Program, Virginia Local Disability Program, County Plan, and School Board Plan.

Management Judgement and Accounting Estimates

- Allowance for doubtful accounts on taxes receivable (County only)
- Actuarially computed liabilities (County and School Board)
- Depreciation expense (County and School Board)

Audit Adjustments and Uncorrected Misstatements

- There were no uncorrected misstatements or material audit adjustments during the audit

Required Communications

Disagreements with Management

- There were none noted during fieldwork

Difficulties Encountered in Performing the Audit

- We encountered no difficulties in performing the audit

Consultation with Other Accountants

- We are not aware of any

Required Communications

Material Client Communications

- Management representation letter was provided on November 30, 2018

Independence

- We are not aware of any relationship that we believe, based on current authoritative guidance, would impair our independence

Other Matters

- We applied limited procedures to the Management's Discussion and Analysis ("MD&A") and other Required Supplementary Information – no opinion
- We applied certain additional procedures to Other Supplementary Information – "in relation to" opinion

Your Guide Forward



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Finance Update

FY2018 Financial Results

FY2018 General Fund Carryover (rounded):

Revenue Surplus	\$ 2,625,000
Expenditure Savings	<u>2,525,000</u>
Total Surplus before Required Commitments	<u>\$ 5,150,000</u>

Less Required Commitments:

Grants and other restricted revenues	(325,000)
12% Reserve Requirement	(15,000)
FY2019's Budget Planned Use of Year-End Surplus:	
CIP Transfer to Fund FY2019 Projects	(770,000)
Technology (Emergency Communications and Fire Life Safety)	<u>(1,330,000)</u>
Total Commitments	<u>\$ 2,440,000</u>

Year-End Funds Available for Departmental Requests and Senior Management Recommendations (1.9% of Budget)	<u>\$ 2,710,000</u>
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Use of Year-End Funds

One-Time:

Transfer to School Division	\$ 500,000
Economic Development	150,000
Yorktown Facilities	925,000
IT Software & Hardware Commitments	130,000
Fire Equipment (Self Contained Breathing Apparatus)	800,000
Total One-Time Uses	<u>\$2,505,000</u>

Departmental Requests:

Fire & Life Safety - Training	\$50,000
Clerk of Court work space safety renovation	25,000
Transfer to Vehicle Maintenance Fund-Capital needs	105,000
Development Services-Field Inspections	25,000
Funded Departmental Requests (0.1% of Budget)	<u>\$ 205,000</u>

How Would Year-End Have Looked without SB942 Revenues?

Reminder - \$1,400,000 was lost between proposed budget and adopted budget

FY2018 Financial Results

Without SB942 Funds

FY2018 General Fund Carryover (rounded):

Revenue Surplus	\$ 2,625,000
Expenditure Savings	<u>2,525,000</u>
Total Surplus before Required Commitments	<u>\$ 5,150,000</u>

Less Required Commitments:

Grants and other restricted revenues	(325,000)
12% Reserve Requirement	(15,000)

FY2019's Budget Planned Use of Year-end Surplus:

CIP Transfer to Fund FY2019 Projects	(4,570,000)
Technology (Emergency Communications and Fire Life Safety)	<u>(1,330,000)</u>
Total Commitments	<u>\$ 6,240,000</u>

Year-end Funds Available for Departmental Requests and Senior Management Recommendations (.8% of Budget)

\$ (1,090,000)

Shortfall

Use of Year-End Funds Without SB942 Funds

One-Time:

Transfer to School Division	500,000
Economic Development	150,000
Yorktown Facilities	925,000
IT Software & Hardware Commitments	130,000
Fire Equipment (Self Contained Breathing)	800,000
Total One-Time Uses	<u>\$2,505,000</u>

Departmental Requests

Fire & Life Safety Training	\$50,000
Clerk of Court workspace safety renovation	25,000
Transfer of Vehicle Maintenance Fund-Capital needs	105,000
Development Services-Field Inspections	25,000
Funded Departmental Requests (0.1% of Budget)	<u>\$ 205,000</u>

Nothing would be Funded



FY2020 Budget Planning

Preliminary Budget Outlook

New Revenues (includes ½ year real estate reassessment)	\$3,000,000
Reallocations (attrition & portion of SB942 new sales tax)	1,500,000
Lost Revenues - Dominion Power	(1,000,000)
Debt Service Commitments	<u>(800,000)</u>
Estimate of Additional Budget Funding	<u>\$2,700,000</u>

Revenue Trends – Positive Expectations

- **Real Estate** – Favorable Housing Market
- **Strong Consumer Confidence:**
 - Personal Property
 - Sales Taxes (Receiving Internet Sales)
 - Hotel Taxes/Meals
- **Businesses are Performing Well:**
 - Business and Professional Licenses
 - Permits and Fees
 - Return of Investment Earnings

Revenue Trends – Concerns

- **Public Service** – Dominion Power
- **Future Recession** – Long-term Federal Outlook (FY2021's Budget)

Expenditures

- Sufficient Funding to Sustain Excellence
- Salary increases (same order for both)
- Health Insurance
- Realistic CIP Funding (achievable & affordable)
- Debt Service Commitments
- Regional Funding

Upcoming Budget Dates

Jan 15 Budget Public Forum

March 19 Proposed Budget Presentation

April 16 Public Hearing

May 7 Scheduled Adoption

Finance Update

FY18 End of Year

- Operating fund balance \$618,886
 - Capital projects
 - Technology
 - Textbooks
- Revenue Stabilization Fund

State Revenue

**Governor's News Release
Date: November 14, 2018**

Office of the Governor

October 2018 General Fund Revenue Collections Up 10.2% From Previous Year and Fiscal-Year-To-Date Collections Up 4.5%, ahead of the annual forecast of a 1.5 percent increase.

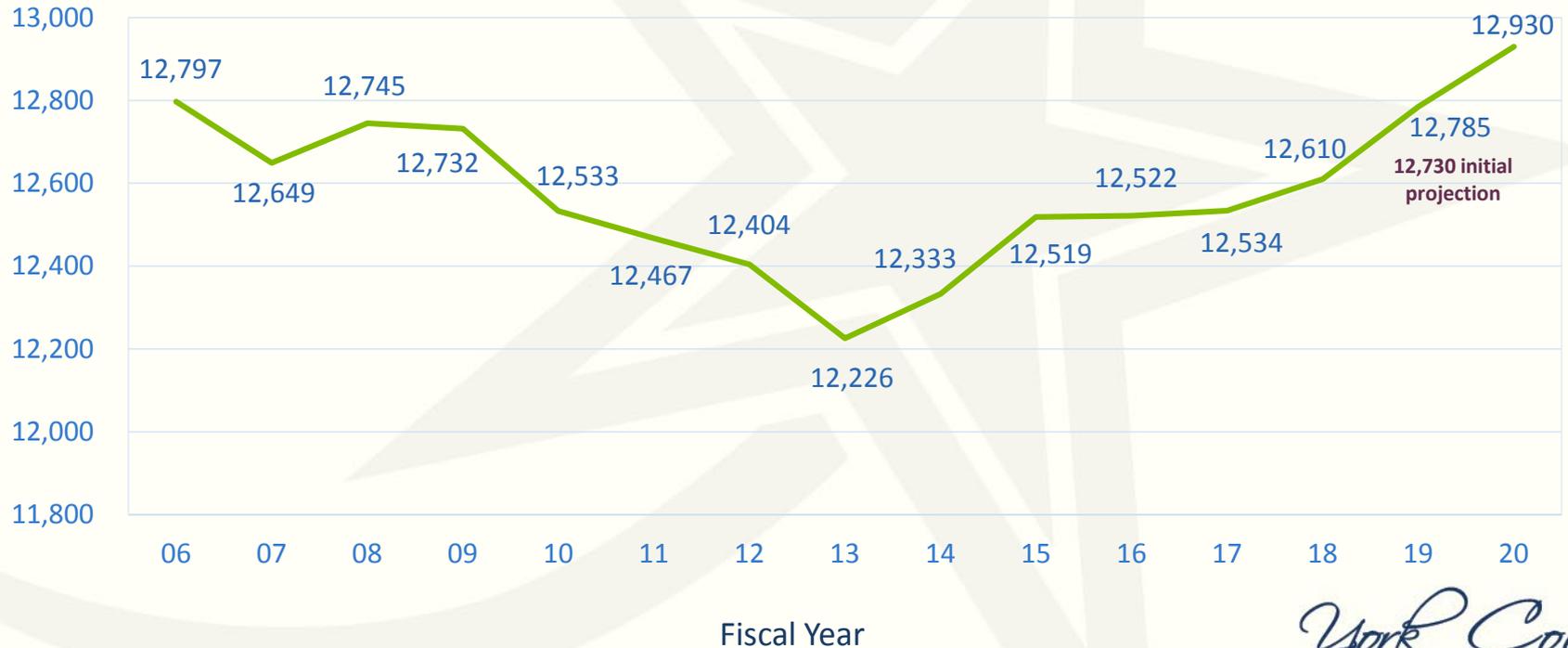
LCI for Hampton Roads Comparator Divisions

	<u>2017-18</u>	<u>2019-20</u>	<u>Delta</u>
Williamsburg	0.7744	0.7703	(0.0041)
James City County	0.5638	0.5657	0.0019
Virginia Beach	0.3924	0.4046	0.0122
York	0.3905	0.3822	(0.0083)
Chesapeake	0.3437	0.3476	0.0039
Suffolk	0.3407	0.3420	0.0013
Norfolk	0.2986	0.2958	(0.0028)
Newport News	0.2819	0.2781	(0.0038)
Hampton	0.2772	0.2741	(0.0031)
Portsmouth	0.2505	0.2462	(0.0043)

YCSD Fiscal Challenges

- Lack of state funding and increasing pressure on local government
- Maintain competitive salaries for staff
- Increasing enrollment
- Capacity concerns at the elementary level

Average Daily Membership 2006 - 2020



Students with Disabilities



Revenue Stabilization Fund (RSF)

- No contributions to RSF in FY2018
- June 2018 balance \$9.4m
- Commitments
 - Operating fund (\$0.3m)
 - Capital projects (\$1.0m)
 - A&E for new school (\$1.8m)
- Estimated balance June 2019 \$6.6m

Federally Connected Students



Federal Funds

- No significant changes expected for FY20
- FY20 Impact Aid estimate is not available at this time

Budget Calendar

- Dec 18th Governor's budget released
- Jan 14th School Board Work Session
- Jan 28th Public forum on budget
- Feb 4th Present FY20 Budget
- Feb 25th Public hearing
- Mar 11th School Board Work Session
- Mar 25th Board approves FY20 Budget

Health Care and Munis Update

Topics

- Joint County/School Division Health Care Plan
- Medical & Dental Insurance
- Post-65 Retiree Health Plan (County only)
- Timeline Update
- Munis Project

Joint Health Care Study

- Joint Feasibility Study
- Competitive Market Study
- Negotiation of Final Contractual Elements
- Award Contract
- Implementation

Joint Purchase Advantages

- Combined cost avoidance of \$1.5M
- Plan design enhancements to both health and dental plans by combining the best aspects of each other's plan
- An additional Delta Dental plan offered to County employees to align with the School Division offerings

Updates for FY19

- Changed health and dental plan year to calendar year
- Cigna will be the new plan administrator for health care and we will continue to offer three health care plans.
- Plan designs will be comparable with the current Anthem plans with some plan design enhancements

Updates for FY19

- Delta Dental will remain the plan administrator for dental care.
 - County offering new Exclusive Provider Option (EPO) dental plan option to align with the School Division
 - Annual maximums increased from \$1,000 to \$1,500
 - Prevention First plan design enhancement for PPO plus Premier Plan – preventive services will now be separate and will no longer count against the annual maximum

Health Insurance Plan Options

- Cigna Choice Fund High Deductible Plan with Health Savings Account (HSA)
- Cigna – Open Access Plus 1 Plan (OAP 1)
- Cigna – Open Access Plus 2 Plan (OAP 2)

Medical Plan Design (In-Network)

Benefits	Choice Fund (HSA)	OAP 1	OAP 2
Deductible	\$3,000/\$6,000	\$0/\$0	\$0/\$0
Preventive Exams	\$0	\$0	\$0
Primary Care	0% after deductible	\$15	\$20
Specialist	0% after deductible	\$35	\$40
Emergency Room	0% after deductible	\$200	\$200/20% AC
Outpatient Surgery	0% after deductible	\$150 per visit	\$200/20% AC
Inpatient Care	0% after deductible	\$200 per day/max \$1,000	\$400/20% AC
Out of Pocket Max	\$4,000/\$8,000	\$3,500/\$7,000	\$3,500/\$7,000
Prescription Drugs	\$15/\$30/\$60/\$120 after deductible	\$15/\$30/\$60/\$120	\$15/\$30/\$60/\$120

Post-65 Retirees (County)

- Fully insured Humana Group Medicare Advantage Plan to include Part D prescription coverage
- Enriched benefits and lower premium rates resulting in lower costs to both County and retiree

Timeline Update

Award of Cigna Contract	July 2018
Award of Humana/Retiree First Contract	August 2018
Implementation of Programs	July – December 2018
Open Enrollment	October 2018
Data Files to Cigna / Delta Dental / Humana	November 2018
Effective Date of Contracts	January 1, 2019

Munis Project

- November 2018 to January 2020
- Modules
 - Human Resources
 - Payroll
 - Employee Self-Service

Operations/CIP Update

Categories

General Fund Projects

- Public Safety – Sheriff
- Public Safety – Fire & Life Safety
- Public Safety – Emergency Communications
- Schools
- Community Facilities
 - Libraries
 - Parks and Recreation
- Public Works
 - Stormwater / Drainage
 - Buildings / Grounds / Facilities
- Information Technology
- Economic/Community Development

Other Funds

- Vehicle Maintenance
- Stormwater / Drainage
- Solid Waste Management
- Sewer Extensions / Rehabs

Fire Station 1



**YORK COUNTY
FIRE STATION #1**
RRMM ARCHITECTS



Library



YORK COUNTY PUBLIC LIBRARY
YORKTOWN LIBRARY

HBM
ARCHITECTS
INTERIORS

**York
County**
LIBRARY

Space Study

- Final document received late summer 2018
- Findings consistent with Strategic Priorities
- Identified 2 immediate building needs and subsequent renovations.

Priority Space Needs

Top Priorities	Actions
New Sheriff Office Space	Design & Construct
Fire & Life Safety/ Social Services Renovate & Expand	Design & Construct
1 Stop for Planning & Development Services	Design & Construct
Upgrade Registrar Space	Short or Long-Term Lease
Reduce Finance Building Crowding	Further Evaluation

Our First Recommendation



New Law Enforcement Building

Approximately 29,000 Square Feet

- Addresses:
 - Space needs for current staff and growth
 - Provides for on-site armory storage
 - Provides adequate locker, shower & restrooms
 - Evidence storage
 - Training space
 - Parking

Proposed Site



Planning & Development Services Building

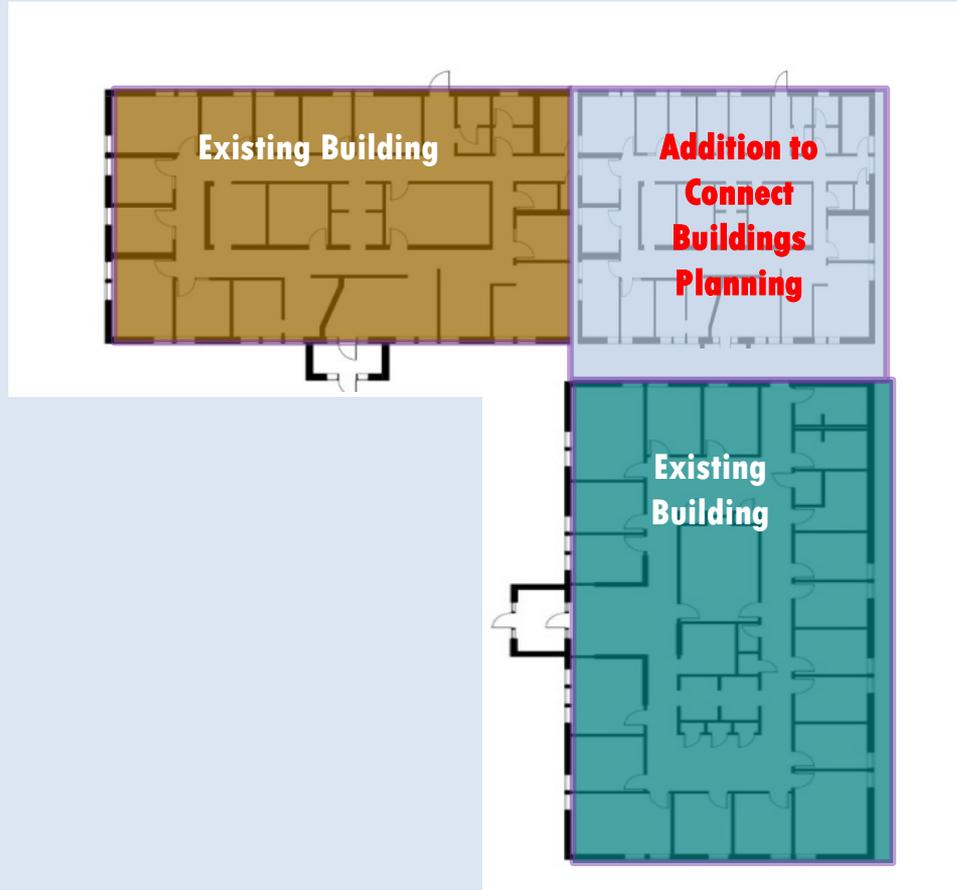


Planning & Development Services

Centralized Location

- Co-locate Planning, Development Services, Building Regulations and Stormwater
 - Cuts down on the number of stops for developers and builders
 - Improves collaboration and communication across divisions in the departments
 - Opens needed space in Public Works

Planning & Development Services



Considerations for Further Evaluation

- Lease Space for Renovation & Transition
- Status of Former Fire Station #1
- Temporary Library Closure
- Purchase or Lease of Other Space

Maintenance and Resiliency



Maintenance & Resiliency

HVAC & Building Automation



Finance Building



Emergency Power



Finance Building

CIP Timeline

- **December** – Committee Recommendations to County Administrator
- **January 10** – “Working Draft” shared with Board
- **February 5** – County Administrator’s Recommended CIP Presented
- **May 7** – Budget Adoption / CIP Approval

Tabb Elementary School Renovation – Phase I

Summer 2018



Tabb Elementary Renovation

Front canopy - before renovation



Tabb Elementary Renovation

Front canopy - after renovation



Tabb Elementary Renovation

Main Office entrance with security vestibule



Tabb Elementary Renovation

Re-oriented main office

Security Vestibule Installations

Summer 2018



Dare Elementary Security Vestibule

Main office entrance



Seaford Elementary Security Vestibule

Main office entrance



Bruton High School – Security Vestibule

Main entrance with security vestibule

School Capacity and Enrollment

School Capacities – High Schools

School	FY19 Building Capacities	FY19 Instructional Capacities	Enrollment 9/30/2018
BHS	1,039	1,039	549
GHS	1,397	1,397	1,169
THS	1,288	1,288	1113
YHS	1,214	1,214	1,116
YRA	105	105	74
TOTAL	5,043	5,043	4,021

School Capacities – Middle Schools

School	FY19 Building Capacities	FY19 Instructional Capacities	Enrollment - 9/30/2018
GMS	1,215	1,215	931
QLMS	681	681	483
TMS	1,178	1,178	866
YMS	982	982	724
TOTAL	4,056	4,056	3,004

School Capacities – Elementary Schools

School	FY19 Building Capacities	FY19 Instructional Capacities	K-5 Enrollment 9/30/2018	Enrollment 9/30/2018 Pre-K Included
BMES	698	608	634	680
CES	708	675	680	698
DES	552	450	408	424
GBES	703	608	619	633
MES	740	608	611	633
MVES	782	630	589	616
SES	656	540	523	542
TES	777	698	663	695
WMES	508	450	369	391
YES	734	630	621	639
TOTAL	6,841	5,852	5,717	5,951

Note: Highlighted cells indicate K-5 enrollment greater than instructional capacity

Strategies for Increased Enrollment

- Utilize temporary classrooms
- Adjust attendance zones to the extent possible
- Construct additional classrooms
- Construct a new school

Major CIP Projects

Summer 2019

Major CIP Projects - Summer 2019

- Grafton School Complex
 - Cooling Tower Replacement
 - HVAC Replacement
 - Main Switchboard and Generator Replacement
 - Main Office Re-orientation
 - Security Vestibule Installations
- York High School
 - Learning Commons Installation
- Tabb Middle School
 - Roof Replacement

Major CIP Projects - Summer 2019

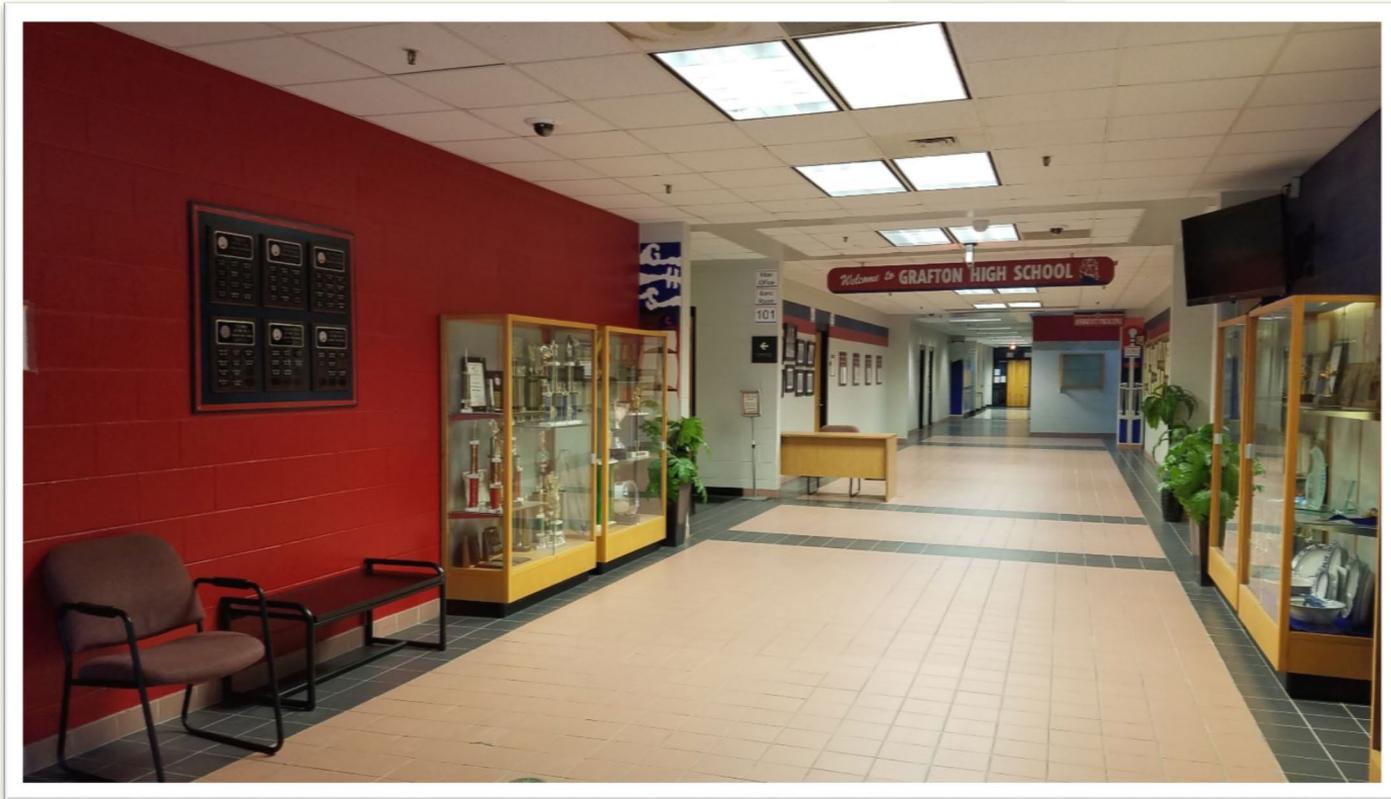
- **Coventry Elementary School**
 - Security Vestibule Installation
 - Main Office Re-orientation
 - Metal Roof Replacement
- **Dare Elementary School**
 - Breezeway Enclosure Installation
 - Gymnasium Floor Replacement
- **Mount Vernon Elementary School**
 - Security Vestibule Installation
 - Breezeway Enclosure Installation
 - Main Office Re-orientation
 - Gymnasium Floor Replacement

Major CIP Projects - Summer 2019

- Tabb Elementary School Renovation – Phase II
 - Cafeteria and Gymnasium Painting
 - Classroom Casework Upgrade
 - Exterior Window Replacement
 - Metal Roof Replacement
 - New Gymnasium Floor Replacement
- Yorktown Elementary School
 - Parking Lot Expansion
 - 92 New Parking Spaces

Security Vestibules & Main Office Re-orientations

Summer 2019



Grafton High School Main Office Re-orientation

Existing high school entrance



Grafton High School Main Office Re-orientation

Rendering of future high school entrance with security vestibule



Grafton High School Main Office Re-orientation

Rendering of future high school main office entrance with security vestibule



Coventry Elementary Security Vestibule

Existing front of building



Coventry Elementary New Main Entrance & Security Vestibule

Architect's rendering of main entrance



Mount Vernon Elementary Security Vestibule

Existing front of building



Mount Vernon Elementary Main Entrance & Security Vestibule

Architect's rendering of main entrance

County & Schools Joint Meeting

December 4, 2018

