

From: [Craig Quigley](#)
To: [Craig Quigley](#)
Subject: EXECUTIVE INSIGHT BRIEF | JUNE 30, 2017
Date: Monday, July 03, 2017 7:46:45 AM

Ladies & Gentlemen, below please find the current edition of *Executive Insight Brief* from The Roosevelt Group.

Craig R. Quigley
Rear Admiral, U.S. Navy (Ret.)
Executive Director
Hampton Roads Military and Federal Facilities Alliance
757-644-6324 (Office)
757-419-1164 (Cell)



EXECUTIVE INSIGHT BRIEF | JUNE 30, 2017

TOP STORIES

HOUSE ARMED SERVICES PANEL OVERWHELMINGLY PASSES FY18 DEFENSE POLICY BILL. The House Armed Services Committee voted 60-1 to authorize \$696.5 billion in defense spending for 2018, which adds \$21 billion of \$31 billion of DOD-requested weapons programs left unfunded by the Trump budget request. [Read more](#)

THE LATEST: U.S. TO BEGIN RENEGOTIATING SOUTH KOREAN TRADE DEAL. South Korean President Moon Jae-in (jah-yihn) is back at the White House for his second day of meetings with President Donald Trump. President Donald Trump has asked his trade representative to begin the process of renegotiating the U.S. trade deal with South Korea. [Read more](#)

BATTLE FOR MOSUL: RUINS OF GREAT MOSQUE OF AL-NUIR RETAKEN. Iraqi security forces have recaptured the site of the destroyed Great Mosque of al-Nuri in Mosul after driving back militants from so-called Islamic State. [Read more](#)

TRUMP SUGGESTS REPEALING HEALTH LAW NOW AND REPLACING IT LATER. With Senate Republicans already bogged down over how to dismantle the Affordable Care Act, President Trump on Friday tossed in a new complication with an old idea, suggesting the Senate could repeal President

Barack Obama's signature domestic achievement now, then replace it later.

[Read more](#)

TRUMP TRAVEL BAN COMES INTO EFFECT FOR SIX COUNTRIES.

People from six mainly Muslim countries and all refugees now face tougher U.S. entry due to President Donald Trump's controversial travel ban. It means people without "close" family or business relationships in the U.S. could be denied visas and barred entry. [Read more](#)

U.S., HARDENING LINE ON CHINA, APPROVES \$1 BILLION ARMS SALE TO TAIWAN. The State Department approved on Thursday selling more than \$1 billion in arms to Taiwan in yet another sign that the Trump administration is embracing a far more confrontational approach with China. [Read more](#)

TRUMP MOCKS MIKA BRZEZINSKI; SAYS SHE WAS 'BLEEDING BADLY FROM A FACE-LIFT'. President Trump faced a swift and bipartisan backlash on Thursday after he assailed the television host Mika Brzezinski in unusually personal and crude terms, the latest of a string of escalating attacks by the president on the national news media. [Read more](#)

SYRIA WAR: U.S.-BACKED FORCES 'SURROUND IS IN RAQQA'. U.S.-backed forces say they have fully encircled Islamic States fighters in the Syrian city of Raqqa, the capital of the group's self-proclaimed caliphate. The Syrian Democratic Forces (SDF), an alliance of Kurdish and Arab fighters, say they have now sealed off escape routes to the south. [Read more](#)

ADMINISTRATION

PENCE NAMING NEW CHIEF OF STAFF. Vice President Pence plans to name Nick Ayers, a longtime adviser, as his new chief of staff. Pence's current top aide, Josh Pitcock, plans to leave his post on Aug. 1 and will be replaced by Ayers, a veteran GOP operative who has close ties to Pence. [Read more](#)

FORMER MUELLER AIDE IN TALKS TO JOIN TRUMP LEGAL TEAM: REPORT. A former aide to special counsel Robert Mueller is reportedly in talks to represent President Trump. Mueller's former chief of staff, Daniel Levin, is considering becoming a part of the team that includes Marc Kasowitz, CNN reported Thursday, citing two people briefed on the discussions. [Read more](#)

TRUMP: 'PATIENCE IS OVER' WITH NORTH KOREA. President Trump on Friday said the United States' "patience is over" with North Korea, calling for

an aggressive international effort to curb the rogue state's nuclear program. The president didn't say what specific actions that would include. [Read more](#)

CONGRESS

SENATE GOP LIKELY TO MISS FRIDAY DEADLINE ON OBAMACARE REPEAL. Senate Republicans are increasingly unlikely to reach agreement on a new version of their Obamacare repeal measure by their self-imposed Friday deadline, as key senators engaged in a furious round of deal-making. GOP senators were close to a potential agreement to retain some of the taxes in Obamacare, including the so-called net investment income tax that levels a surcharge on some high-income earners. That would appeal to moderate holdouts but would likely turn off conservatives who are pushing to dismantle as much of the 2010 law as possible, including its taxes. [Read more](#)

REPUBLICANS FRUSTRATED AS THEIR TO-DO LIST GROWS. During an emergency White House meeting with Senate Republicans on Tuesday, Sen. Tom Cotton felt compelled to make a last-ditch attempt to salvage the stalled Obamacare replacement. The Arkansas Republican said that one year ago, nearly everyone in the room would have supported the Republican health care bill. Now that Republicans control all of Washington, they're bailing, he lectured. [Read more](#)

SENATORS CLINCH DEAL TO PASS RUSSIA SANCTIONS BILL AGAIN. Lawmakers have clinched a deal on slapping new financial penalties on Russia after weeks of back-and-forth negotiations across the Capitol. Sen. Bob Corker (R-Tenn.) said lawmakers have an agreement and are working to fast-track the bill in the Senate so that it can pass a second time without a formal vote. [Read more](#)

DEFENSE AND FOREIGN AFFAIRS

HOW MUCH OF A THREAT DOES RUSSIA POSE, AND TO WHOM? NATO defense ministers are reviewing progress in what's known as the alliance's "enhanced forward presence" - its deployment of troops eastwards to reassure worried allies, and deter any Russian move west. [Read more](#)

POLITICS

FRENCH RIGHT-WING LEADER LE PEN CHARGED IN FUNDING SCANDAL. French right-wing leader Marine Le Pen is facing a formal

investigation after being charged over an alleged European Parliament funding scandal, BBC reported Friday. The European Parliament alleges that \$5.4 million was given to assistants to Le Pen's National Front party who were not working for parliament members but were doing work for National Front in France. [Read more](#)

MCMASTER: TRUMP TO MEET WITH PUTIN AT THE G-20 SUMMIT.

President Trump will hold his first meeting with Russian President Vladimir Putin next week on the sidelines of the Group of 20 summit in Hamburg, White House officials said Thursday. [Read more](#)

HOUSE DEMOCRATS WANT INSPECTOR GENERAL TO PROBE WHETHER SESSIONS VIOLATED RECUSAL. House Democrats are asking the Justice Department's inspector general to launch a special investigation of Attorney General Jeff Sessions and whether he violated the terms of his recusal from probes related to the 2016 presidential campaigns by being involved in the firing of James B. Comey as FBI director. [Read more](#)

DEADLINE FOR CONGRESS TO RAISE DEBT CEILING IS IN OCTOBER, BUDGET OFFICIALS SAY. Congress has until early to mid-October to reach an agreement to raise the statutory borrowing limit or the United States will risk defaulting on its debt obligations, the Congressional Budget Office said in a new report on Thursday. [Read more](#)

ECONOMY AND FINANCE

NEW ANALYSIS SHOWS GOVERNMENT COULD RUN OUT OF CASH IN EARLY TO MID-OCTOBER. The government could run out of cash to pay its bills in early to mid-October, unless Congress raises the federal borrowing limit, according to a new analysis from the Congressional Budget Office released Thursday. CBO projects budget deficit will rise to \$693 billion this fiscal year. [Read more](#)

U.S. STOCKS SLIDE ON TECHNOLOGY WEAKNESS. Stock losses accelerated in afternoon trade, chipping away more than 200 points from the Dow Jones Industrial Average. The moves marked the latest pullback for the technology sector, which rallied in the first half of the year as investors bet on fast-growing companies but has pared gains more recently. [Read more](#)

WALGREENS BOOTS ALLIANCE SCRAPS PLANS TO BUY RITE AID. Instead, Walgreens has agreed to buy 2,186 Rite Aid stores and some

distribution centers for \$5.2bn (£4bn). Walgreens' planned takeover of Rite Aid was first announced in October 2015. However, it faced resistance from competition regulators as it would have seen a tie-up of the first and third largest U.S. pharmacy chains. [Read more](#)

ENERGY AND ENVIRONMENT

EPA HEAD LAUNCHING INITIATIVE TO 'CRITIQUE' CLIMATE SCIENCE.

Scott Pruitt is skeptical of the overwhelming scientific consensus that human activity, via greenhouse gases, is far and away the primary cause of climate change. But he's stated he believes the climate is changing and humans have some role. [Read more](#)

SENATORS INTRODUCE NEW BIPARTISAN ENERGY BILL. The bill, dubbed the Energy and Natural Resources Act of 2017, has a wide variety of provisions, centered on energy efficiency, infrastructure and cybersecurity, as well as federal land management and sportsmen's access. [Read more](#)

HUNDREDS OF U.S. MAYORS ENDORSE SWITCH TO 100%

RENEWABLE ENERGY BY 2035. A bipartisan group of mayors from across the country has unanimously backed an ambitious commitment for U.S. cities to run entirely on renewable sources such as wind and solar by 2035. [Read more](#)

TECHNOLOGY

IPHONE 10th ANNIVERSARY: LOOKING BACK AT HOW APPLE

CHANGED THE MOBILE LANDSCAPE. From bringing us the emoji by conquering the Japanese market to turning the modern world into a society of tech addicts, here are the many ways the Apple iPhone changed, well, everything. [Read more](#)

GERMANY PASSES CONTROVERSIAL LAW TO FINE FACEBOOK OVER HATE SPEECH.

German lawmakers have passed a controversial law under which Facebook, Twitter and other social media companies could face fines of up to €50 million (\$57 million) for failing to remove hate speech. [Read more](#)

THIS CELL PHONE CAN MAKE CALLS EVEN WITHOUT A BATTERY.

The prototype cell phone is the culmination of a years-long quest by Talla, a research associate at the lab of Joshua Smith, who researches computer science and electrical engineering at University of Washington in Seattle.

[Read more](#)

From: [Carter, Mark](#)
To: [Simmons, Ellen](#)
Subject: FW: I-64 Widening Project June 2017 Update
Date: Friday, June 30, 2017 4:49:35 PM

For next week's Friday Folder

From: Virginia Department of Transportation [mailto:hamptonroadspublicinfo@vdot.virginia.gov]
Sent: Friday, June 30, 2017 4:45 PM
To: Carter, Mark
Subject: I-64 Widening Project June 2017 Update





PROJECT UPDATE

June 2017

Latest I-64 Widening Photos



I-64 Bridge over Penniman Road



Williamsburg Exit 243B Ramp

Public Hearing Held for Segment III



On Thursday, May 18, more than 300 citizens and three news outlets turned out at Bruton High School to learn more about the third segment of the I-64 Widening Project in York County.

VDOT representatives and design consultants were on hand to answer questions about the proposed plans and address potential citizens' concerns about the new three-lane section of I-64 which extends from the point where the Segment II project limits end at Humelsine Parkway (exit 242) to Route 199, Lightfoot (exit 234).

The turnout included a large group of residents from the Queen's Lake neighborhood, along with state Senator Monty Mason (D-Williamsburg) and Delegate Brenda Pogge (R-JCC/York Co.) who also attended to learn more about the \$311 million project.

In addition to a 12-foot travel lane and full shoulder in each direction, the improvements also include pavement reconstruction of the existing lanes, the repair and widening of four bridges and three major culverts, and the replacement of the two Queen's Creek bridges.

[Learn More About Segment III](#)

Reduce, Reuse and Recycle: Segment II Pavement

Full depth reclamation (FDR) is an innovative process being utilized in Segment II (and eventually in Segment III) that will recycle the pavement from the existing lanes back into the new pavement structure. The existing asphalt layers will be pulverized, the material will be processed and compacted with a stabilizing agent, and the end product will be used to create a new base followed by an overlay placed on top. This process saves significant time, money and materials by reusing resources, reducing the amount of new and old materials being transported, and performing the recycling and reconstruction process on-site.

Learn more about it by watching the Segment II Video Below:



Under Construction

Segment I Work Activities

Recently Completed

- Continued footings for noise barrier wall west of Denbigh Boulevard

and west of Industrial Park Drive.

- Completed demolition and of east- and westbound I-64 bridges over Industrial Park Drive.
- Finished the pier columns and footings for the east-and westbound bridges over Industrial Park Drive.

Current Status:

- Sound barrier wall work including setting posts, panels and foundations for sound walls west of Denbigh Boulevard and west of Industrial Park Drive.
- Continued clearing between Fort Eustis Boulevard and Industrial Park Drive, as well as to the Lee Hall Reservoir for ramp extensions.
- Starting construction of retaining wall at Abutment B of the eastbound and westbound I-64 bridges over Industrial Park Drive.
- Continue bridge work on Fort Eustis Boulevard Bridges.
- Continue joint repairs and approach slab replacements at the existing Lee Hall Reservoir and Fort Eustis Bridges.
- Started the pier caps for the east-and westbound bridges over Industrial Park Drive.

Upcoming Work Activities

- Continue posts and panels for sound barrier wall west of Denbigh Boulevard.
- Continue footings for Noise Barrier Wall west of Industrial Park Drive.
- Continue substructure at the Industrial Park Drive Bridges.
- Continue joint repairs and approach slab replacements at the existing Lee Hall Reservoir and Fort Eustis Bridges.

Segment II Work Activities

Recently Completed

- Completed pile driving and started forming footings at Piers 2, 3 and Abutment B of the Yorktown Road Bridge.
- Completed the test piles at the Jefferson Avenue Bridge.
- Started obtaining samples for the Full Depth Reclamation (FDR) process.
- Installed temporary pavement markings on Penniman Road

Current Status:

- Continue demolition activities Yorktown Road, Jefferson Avenue and Burma Road Bridges.
- Continue clearing and grubbing operations from Penniman Road to the west project limits.
- Continue maintenance work throughout corridor, including striping, tree trimming and pothole repairs.

- Removing existing guardrail both eastbound and westbound.
- Started forming footings at the Jefferson Avenue Bridge.
- Started demolition at the Penniman Road Bridge.

Upcoming Work Activities:

- Cut and fill operations in the median from Jefferson Avenue to Burma Road, as well from Yorktown Road to Jefferson Avenue.
- Continue maintenance work throughout the corridor.
- Bridge demolition and construction activities on the Yorktown Road, Jefferson Avenue, Burma Road, Penniman Road, and Exit 243B Ramp Bridges.
- Work on existing and new drainage culverts.

Travel Information

Lane Closures:

Each week's scheduled lane closures can be found on the project website on the [Traffic Alerts](#) page.

There are new traffic patterns with one lane of traffic remaining open in each direction at the I-64 overpasses at Jefferson Avenue and Yorktown Road.

Weeknight east- and westbound single-lane closures take place on Sundays through Thursdays, beginning as early as 7 p.m. and ending at 5 a.m. the following morning between Jefferson Avenue (exit 255) and Route 199 (Humelsine Parkway) (exit 242).

All construction work is dependent upon weather conditions.

Alternate Routes:

Avoid the backups and find alternate routes around the work zone by viewing the [Alternate Routes Map](#) now available on the I-64 Widening web site.

REDUCED SPEED AHEAD

Please obey the reduced 55mph speed limit which is in effect 24/7 in both the east- and westbound work zones of the project between Jefferson Avenue (exit 255) and Busch Gardens (exit 243).

Connect with us



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Virginia Department of Transportation | 1700 North Main Street, Suffolk, VA 23434

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From: [Morgan, Neil](#)
To: [Simmons, Ellen](#)
Subject: FW: Tax Relief Consideration
Date: Monday, July 03, 2017 10:36:44 AM
Attachments: [Local Tax Impact Document.xlsx](#)
[York County Tax Letter - Neil Morgan - 6-27-17.docx](#)
Importance: High

Ellen,

We may get a corrected letter. I think they blended some JCC info, but we can use this if we don't.
Neil

From: Morgan, Neil
Sent: Monday, July 3, 2017 8:01 AM
To: Noll, Sheila S.; Wassmer, Jeff; Green, Chad; Shepperd, Thomas; Zaremba, Walter C.
Cc: Barnett, James; McGettigan, Vivian; Carter, Mark
Subject: FW: Tax Relief Consideration
Importance: High

Good Morning.

This correspondence formally requests a change in the real estate tax status of Colonial Williamsburg Foundation properties within York County (as well as James City County and Williamsburg). I will be conferring with staff and gathering information concerning the potential impact of this request, as well as the legal aspect of considering the request. As we have just started the fiscal year with certain budget assumptions, I will advise Mitchell Reiss that we are reviewing the request and would not contemplate any action prior to next year. We will also confer with James City and Williamsburg prior to making any recommendation. I will provide an update as more is known regarding this request.

Neil

From: Reiss, Mitchell [<mailto:mreiss@cwf.org>]
Sent: Friday, June 30, 2017 9:53 PM
To: Morgan, Neil
Subject: Tax Relief Consideration
Importance: High

Dear Neil:

First, thank you for attending yesterday's Employee Town Hall meeting. Your support meant a lot.

As you heard me mention at the meeting, I have attached a letter to York County, James City County and the City of Williamsburg respectfully requesting that they wave the collection of real estate taxes from Colonial Williamsburg.

Please let me know if you have any questions.

P.S. A hard copy of the letter and attachment will be sent to your office.

Best, Mitchell

Mitchell B. Reiss
President & CEO
Colonial Williamsburg
P.O. Box 1776
Williamsburg, VA 23187
mreiss@cwf.org
(757) 220-7200

June 27, 2017

Dear Mr. Morgan:

I'm writing to you today at a critical turning point in the history of Colonial Williamsburg.

The Colonial Williamsburg Foundation has, for many years, been operating at a substantial loss. The number of visitors who come here today is less than half of what it was during our high water mark years in the late 1970s and early 1980s. Many factors have combined to cause this: Americans today go on fewer and shorter vacations; it is difficult to get to Williamsburg by air due to the shutdown of AirTran; there is less emphasis on teaching history in our schools; the lingering effects of the "great recession."

Over the past decade, these operating losses have resulted in the Foundation drawing on its endowment at an alarming rate. Normally, a non-profit will draw around 5% annually from its endowment. Over the past ten years, the Foundation has had to draw 10%, 11% and 12% from the endowment every year to cover operating losses and debt service. In the last decade, these excess endowment draws have totaled nearly \$200 million. This is clearly unsustainable.

We have not been complacent. Over the two and a half years since I became President of the Foundation, we have taken aggressive action to address these losses. We've imposed internal cost controls and introduced many initiatives to drive increased revenue. Those efforts have resulted in a financial improvement of more than \$10 million in the last two years. But it has not been enough. As things presently stand, we could exhaust the portion of our endowment available to cover operating losses in as few as eight years.

Therefore, after a hard and careful look at every aspect of our operations, yesterday I announced a plan to substantially restructure the Foundation. We are calling it "Back to Basics." Under this plan, we are outsourcing the management of many of our commercial, non-core operations and are very substantially reducing our administrative overhead. At the same time, we are intensifying our focus on the three pillars of our core charitable mission: the iconic Historic Area; our two world-class Art Museums; and our educational outreach. Our goal, quite simply, is to eliminate the excess draws on our endowment by as early as the end of 2018, making the Foundation financially sustainable for the foreseeable future.

June 27, 2017

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If we are successful, the future is bright. As we become financially stable, we will be able to introduce new and exciting programs, and again take our place in leading a national and international conversation about American's founding principles. Our mission statement says it all: *to feed the human spirit by sharing America's enduring story.*

But we need help. As you know, Colonial Williamsburg is a key economic driver for the greater Williamsburg region. Success on our path to sustainability will not only enable the Foundation to thrive, but will result in real benefits to James City County and the surrounding area as well.

In 2016, Colonial Williamsburg accounted for more than half a billion dollars in economic output and supported approximately 8,500 jobs across the Commonwealth. Nearly four hundred million dollars of that economic output and nearly 7,400 of those supported jobs were within James City County, York County and the City of Williamsburg. Colonial Williamsburg directly spent \$37 million on purchases of goods, services, and construction from Virginia companies, \$13 million of which was spent right here in the greater Williamsburg area.

Colonial Williamsburg employed 3,400 full and part-time employees in 2016, with a payroll of \$80 million, plus \$22 million in employee benefits. Most of those employees are residents of James City County, York County and the City of Williamsburg. Through the multiplier effect, household spending by Colonial Williamsburg employees and spending by our in-state suppliers and contractors indirectly generated an additional \$198 million in economic activity and 2,000 jobs.

Spending by visitors to Colonial Williamsburg generated more than \$5 million in sales taxes paid to the Commonwealth, and Colonial Williamsburg itself paid more than \$76,000 in real estate taxes to James City County in 2016, as detailed in the attached Schedule of Taxes Paid.

Colonial Williamsburg and its employees have been and are loyal members and supporters of the community. For example, in 2016, Colonial Williamsburg employees provided approximately \$50,000 in financial support through payroll deductions to the United Way of Greater Williamsburg.

Colonial Williamsburg further supports the greater Williamsburg community with events such as the Fourth of July, Halloween, and Grand Illumination, which are free and open to the public, but not without cost to the Foundation. Annually, Colonial Williamsburg opens the Historic Area, Merchants Square, and other spaces for publicly sponsored events, including: Garden Week; An Occasion for the Arts; Summer Breeze Concerts; Saturday Farmer's Market; lighting of the Community Christmas Tree; and New Year's Eve First Night.

In 1993, our Good Neighbor Program was established. It provides a pass to Colonial Williamsburg that is free to school age residents of greater Williamsburg and only \$10 a year for adult residents.

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We have also partnered with the College of William & Mary and Christopher Newport University to establish Collegiate Pass programs that provide free admission and other benefits to people affiliated with those educational institutions.

Thus, in a very real way, we are all in this together. Our County-Foundation partnership has taken many forms and has supported the quality of our area for years. At this very critical time, however, I must ask for more. To support our efforts to bring long term financial stability and sustainability to Colonial Williamsburg, I am respectfully requesting that the County waive, for a period of three years, the collection of real estate taxes from Colonial Williamsburg. I am making similar requests of York County and the City of Williamsburg. I am further requesting that the County place a moratorium on the imposition of any new taxes on Colonial Williamsburg.

I recognize that this is a significant request, and I do not make it lightly. But I believe that this contribution by the County to our efforts is critical to our success. We share the great privilege and responsibility to serve as stewards of one of America's most historically important regions. Together, we can preserve that legacy, and insure its availability for future generations.

Sincerely,

Mitchell B. Reiss

Enclosure

Mr. Neil Morgan
York County Administrator
County Administration Building
P.O. Box 532
Yorktown, VA 23690

THE COLONIAL WILLIAMSBURG FOUNDATION AND SUBSIDIARIES
Schedule of Taxes Paid
For the years ended December 31, 2017 and 2016

TAXING JURISDICTION		2017					2016				
		REAL ESTATE	SERVICE CHARGE	PERSONAL PROPERTY	BUSINESS LICENSES	TOTAL	REAL ESTATE	SERVICE CHARGE	PERSONAL PROPERTY	BUSINESS LICENSES	TOTAL
City of Williamsburg	June	748,165.02	108,046.01			856,211.03	741,888.64	107,500.63			849,389.27
City of Williamsburg	December	748,165.02 ⁽¹⁾		363,072.41 ⁽¹⁾	179,525.21 ⁽¹⁾	1,290,762.64	748,165.93		363,072.41	179,525.21	1,290,763.55
York County	June	57,109.30				57,109.30	53,984.46				53,984.46
York County	December	57,109.30 ⁽¹⁾				57,109.30	53,984.37				53,984.37
James City County	June	37,617.72				37,617.72	37,797.90				37,797.90
James City County	December	37,617.72 ⁽¹⁾				37,617.72	38,223.36				38,223.36
		1,685,784.08	108,046.01	363,072.41	179,525.21	2,336,427.71	1,674,044.66	107,500.63	363,072.41	179,525.21	2,324,142.91

⁽¹⁾ Represents estimates based on prior taxes paid.